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IMPROVING THE DISTRIBUTION OF DUTIES AND FUNCTIONS BY MANAGEMENT BY SPECIALIZED RESPONSIBILITY CENTERS

Mamatkulov Murodjon Shukurovich

candidate of economic science, associate professor, TIIAME zebo0608@mail.ru,

Abstract: The article describes the procedure for management accounting in apartment utilities, classification indicators of specialized responsibilities of management accounting in the management of apartment buildings, the methodology of optimal distribution of tasks and functions related to management accounting in the management of apartment buildings to specialized responsibility centers. In particular, scientific proposals and practical recommendations on the allocation of tasks and functions of multi-apartment utility companies and management organizations to specialized responsibility centers at the expense of management are widely covered.

Keywords: management accounting, responsibility centers, classification indicators of responsibility centers, distribution of tasks and functions in management accounting to specialized responsibility centers.

Development and implementation of effective and promising measures to increase the welfare of the population in the period of transition of the economy of Uzbekistan to the digital economy, their economic development, further improvement of organizational, economic and financial activities of economic entities operating in the country and their introduction of modern management systems issues have not lost their relevance. In particular, it is expedient to conduct scientific and practical research aimed at radically reforming the management system in housing and communal services, providing high utility services to the population and improving the consumer culture among consumers.

The reform of housing and communal services is an important part of the integration of the management system of the economy of the whole country, and the urgency of this issue is explained by its social significance. Therefore, today the development of the market of utilities for apartment buildings has brought to the forefront the issues of effective management accounting in network enterprises.

Establishment of amanagement account in the management system by the partnership of homeowners and the management organization managing the apartment houses means the formation of a set of accounts and reports in order to effectively process accurate, reliable and timely information and make management decisions and control over the execution of tasks. It should be noted that a number of internal and external factors affect the management of the company and the management organization, as well as its organization is based on the system of goals and objectives formed by the management of a particular enterprise. Such cases require different forms of organization of management accounting and standardization of the document management system in the standards of collection, registration and presentation of management information in the management of apartment houses.

To date, Uzbekistan has not developed a clear methodology for the preparation of information and management accounting for the management of multi-apartment houses. Another important element of the organization of management accounting in the management of multi-apartment houses is the effective distribution of tasks and functions of workers and employees in the management account according to the workplace.

Among the problems of optimal distribution of tasks and functions in the management

of multi-apartment houses include:

- lack or non-availability of required staff units in partnership of homeowners and governing bodies;

- lack of responsibility centers in in partnership of homeowners and management organizations;

- no attention is paid to the cost estimates made at the beginning of each fiscal year;

- the fact that the cost estimates are not even considered by the owners of the premises at the general meeting and are forged or drawn up without their consent, that is, the estimate becomes a simple paper (has no legal force);

- lack of costing in the center of costs, that is to say the formation and increase of tariffs for in partnership of homeowners and the amount of payments for services for management organizations, etc.;

The practical materials studied and analyzed during the research and the analytical results obtained allowed to develop the following recommendations for the solution of the above problems:

1) management accounting in the management of apartment houses in the framework of financial and economic services (accounting, planning departments);

2) establishment of a center of responsibility for specialized management accounting;

3) the opening of the necessary staff units, the optimal distribution and assignment of tasks and functions of management accounting to workers and employees in different centers of responsibility, based on the objects of accounting.

As noted above, it is unfortunate that specialized management accounting responsibility centers and their services have not yet been established on the basis of the partnership of homeowners and management organizations that manage the surveyed apartment buildings. However, the main issue, namely the efficient implementation of the distribution and the maintenance of specialized management accounting, first of all, saves time, efficient distribution of labor and functions, which in turn leads to an increase in the quality of services.

We can see this in an example observed in practice. Suppose that the necessary staffing units of the partnership of homeowners are not created and an order has been received from the owners of the premises to service it, in which case the chairman of the company hires a service worker or an employee on a private business basis (without a contract, by cash). due to the lack of a division or responsibility center, the landowners themselves can hire those private entrepreneurs to work and provide services without the involvement of the partnership of homeowners, which is more efficient for the landowners. In this way, the functioning of specialized responsibility centers and divisions of partnership of homeowners and management organizations at the expense of management will lead to the optimization of their activities. These suggestions are presented in table 1.

Table 1

Distribution of tasks and functions related to management accounting in the management of multi-apartment houses to specialized responsibility centers

Tasks and functions related to management accounting	Accou nting Depart ment	Supply Depart ment		nt of
Creating budgets of responsibility centers	+			
Consolidation of budgets of responsibility centers and preparation of a single budget (cost and revenue estimates)	+			
Preparation of internal reports on the formation of orders and distribution of services			+	
Revenue and cost planning by type of service				+
Planning the purchase of resources		+		
Conduct an analysis of deviations from the resource consumption plan		+		
Quick accounting on budgets			+	
Planning the need for types of services		+		
Planning the cost of maintaining 1 m ² in setting the tariff			+	+

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Tariff and cost calculation by		+	
types of work and services		Т	
Formulation of internal			
management reports	+		
Carrying out the analysis of			
deviations of the plan (budget)		+	
indicators of responsibility centers			
Analysis of deviations from the			
tariff and cost estimates for the			+
types of work and services			
Carrying out an analysis of the			
current financial turnover, the		+	
status of receivables and payables			
Creating current and future plans	+		

In the management of apartment houses, the classification indicators of the specialized responsibility centers of management accounting should consist of the following:

- indicators describing the types of work and services provided to landowners;

- indicators of income from primary and secondary work and services;

- projects of specialized responsibility centers;

- financial indicators calculated by clients (consumer organizations, intermediary organizations, landowners);

- distribution of functions in specialized responsibility centers;

- indicators of types of income and expenses in specialized responsibility centers;

- items of tariff and cost calculations;

- Assets and liabilities, accounts receivable and accounts payable, etc.

In the management of multi-apartment houses, the main task of the management account is to record, compile primary information and create a database of chart of accounts. The current chart of accounts in Uzbekistan allows you to record accounting transactions for both financial and management purposes. It is possible to use single and double-sided accounting systems. The single accounting system can be maintained in two variants, that is to say with or without the use of special accounts of the management account.

This approach is to enable the proposed accounts to be used for both the financial account and the management account in order to ensure the interaction of the financial and management accounts of the model chart of accounts. The second approach is to record information in one account for financial accounting purposes on the one hand, and in another account for management accounting purposes on the other, and to group it in separate special registers.

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HISTORY SCIENCE

THE COURAGE OF THE UZBEK PEOPLE IN THE 75TH ANNIVERSARY OF THE VICTORY

Mavlyanova Tamilla Bahrilloevna

Lecturer, Department of Russian and Foreign Literature at Samarkand State University

Abstract: This article analysis vital data about the place of Uzbek nation in the period of World war II, difficulties of nation before 1991, the remembrance of veterans in independence years and Cold war participants an importance for our generation.

Key words: memory, Cold war, battlefield, honor, weapons, veterans, disabled, defenders, celebration.

World War II left an indelible mark on the history of nations. Our country was not left out of the clutches of the Cold War: millions of Uzbek young men and boys died on the battlefields, hundreds of thousands of homes were left homeless. The resilience, dedication and hard work of the people behind the front is a special theme. According to the data, during the war, the population of Uzbekistan collected 649.9 million soums in cash, 4 billion 226 million soums in loans, 52.9 kilograms of gold and silver in the defense fund. More than 7,518,000 gymnasts, about 2,639,000 cotton boots, more than 2,221,000 boots were sent to the battlefields. Light industry enterprises supplied products worth more than 246 million soums. In addition, 1,282,000 tons of grain, 482,000 tons of potatoes and vegetables, 1,000 tons of melons, dried and fresh fruits were sent to the front. Weapons produced in Uzbekistan during the war played an important role in the defeat. The bulk of the industry was focused on the production of military weapons, which were constantly sent to the battlefield. According to some estimates, 2,100 aircraft, 17,342 aircraft engines, 17,100 mortars, 27,000 anti-tank artillery pieces, 60,000 military chemical equipment, 22 million mines, 560,000 shells, 2 million 318 thousand aircraft bombs, 1 million grenades, more than 100 miles of wire, more than 3 million radio lamps for field radio stations, tanks and aircraft, 5 armored trains, 18 military-sanitary and bath trains and laundry trains, 2,200 mobile kitchens. There were also a lot of weapons made at the expense of the Uzbek people and sent to the battlefield. For example, 320,000,000 soums were collected from the population to build a tank colony and an air squadron. Thus, the Uzbek people risked their lives and property to defeat in World War II. More than a million of their children fought valiantly in the battles against the war. Hundreds of thousands were killed and injured. Meanwhile, Uzbek Workers' Battalions worked tirelessly for the front in Russia and elsewhere. Many of the people who saw nothing but hard work and suffering during the war years died in a whirlwind of grief. Many of the war veterans did not see the light of day. However, it should not be forgotten that our ancestors left an indelible mark on the history of the world, making a huge contribution to the elimination of the catastrophe that befell all mankind through unprecedented suffering and loss. The peoples of Uzbekistan, who made a significant contribution to the post-war victory over fascism, faced the difficult task of building a militarized economy, bringing it to a pre-war level and developing it. Afer war, process was accompanied by a race for conventional and nuclear weapons that threatened to lead to World War III. One such catastrophe was the 1962 Caribbean Crisis. This was followed in the 1970s by efforts by both sides to "alleviate" international tensions and limit armaments. The USSR's gradual technological backwardness, along